

# Agenda Item 6

		<b>THE HEALTH SCRUTINY COMMITTEE FOR LINCOLNSHIRE</b>	
Boston Borough Council	East Lindsey District Council	City of Lincoln Council	Lincolnshire County Council
North Kesteven District Council	South Holland District Council	South Kesteven District Council	West Lindsey District Council

## Open Report on behalf of Derek Ward, Director of Public Health

Report to	<b>Health Scrutiny Committee for Lincolnshire</b>
Date:	<b>21 February 2024</b>
Subject:	<b>Joint Health and Wellbeing Strategy for Lincolnshire 2024 and the Better Lives Lincolnshire Integrated Care Partnership Strategy 2024</b>

### Summary:

The purpose of this report is to present the Joint Health and Wellbeing Strategy for Lincolnshire 2024 and the Better Lives Lincolnshire Integrated Care Partnership Strategy 2024, and to ask the Health Scrutiny Committee for Lincolnshire to comment on the documents prior to their approval and publication in March 2024.

### Actions Requested:

The Health Scrutiny Committee for Lincolnshire is asked to:

- Comment on the draft Joint Health and Wellbeing Strategy attached in Appendix B prior to it being presented to the Health and Wellbeing Board in March 2024 for approval.
- Comment on the draft Better Lives Lincolnshire – Integrated Care Partnership Strategy attached in Appendix C prior to it being presented to the Integrated Care Partnership in March 2024 for approval.
- Note the proposals for publishing both strategies on the Lincolnshire Health Intelligence Hub.

## 1. Background

### 1.1 Context

A statutory duty under the Health and Social Care Act 2012 (amended by the Health and Care Act 2022) requires the local authority and the Integrated Care Board (ICB) to produce a Joint Health and Wellbeing Strategy (JHWS) for meeting the needs identified in the Joint Strategic Needs Assessment (JSNA). The purpose of the JHWS is to inform the strategic commissioning for all organisations who commission services to improve the health and wellbeing of the people of Lincolnshire and reduce health inequalities.

Following the introduction of Integrated Care Systems (ICS) in 2022, the Health and Care Act 2022 requires the Lincolnshire Integrated Care Partnership (ICP) to prepare and publish an Integrated Care Partnership Strategy for the footprint of the ICS. The ICP strategy sets the direction for the system detailing how the ICB and the local authorities, working with providers and wider partners, will deliver more joined-up, preventative and person-centred care for the local population. The strategy presents an opportunity to reach beyond 'traditional' health and social care services by considering the wider determinants of health.

In Lincolnshire, Lincolnshire County Council shares the same geographical boundary as the ICB. In line with the Health and Care Acts of 2012 and 2022, we are required to have both a Health and Wellbeing Board (HWB) and an Integrated Care Partnership (ICP). Whilst each is required to publish its own strategy, our local ambition is to align the HWB and ICP by connecting the JHWS and the ICP strategy to avoid duplication and gaps. Each strategy retains its own identity with:

- the JHWS focusing on 'the what' – i.e. the population health and wellbeing priority areas the health and care system will focus on based on the evidence in the Joint Strategic Needs Assessment; and
- the ICP strategy setting out 'the how' – i.e. the key enablers that the health and care system will focus integration efforts on, to support the delivery of the JHWS and its priorities, and the system's overarching ambition and aims.

The shared system ambition is:

**For the people of Lincolnshire to have the best possible start in life, and be supported to live, age and die well.**

Underpinning the shared ambition, four aims have been identified that set the strategic direction for the health and care system in Lincolnshire. These aims are to:

- Have a strong focus on prevention and early intervention.
- Tackle inequalities and equity of service provision to meet population needs.
- Deliver transformational change in order to improve health and wellbeing.
- Take collective action on health and wellbeing across a range of organisations.

Given the linkages between the strategies, the two documents will be published together along with a shared single introduction, attached as Appendix A, which includes:

- a foreword from Cllr Woolley and John Turner as Chair and Vice Chair of the HWB and ICP,
- contextual information about Lincolnshire, including health and wellbeing detail linked to the JSNA, and
- overview of the shared ambition and aims, and information on how the two strategies fit together.

## 1.2 Joint Health and Wellbeing Strategy

Lincolnshire’s current JHWS was produced by the HWB in 2018. Following the publication of the new Joint Strategic Needs Assessment (JSNA), in March 2023, the Board agreed to review the strategy. To inform the development process, a JSNA prioritisation exercise was undertaken during Spring 2023. This involved mapping all 36 JSNA topics according to their potential impact on the Lincolnshire population and the recent direction of travel (improving or worsening). The findings were then discussed with partners and stakeholders at a prioritisation workshop. Based on the feedback, a recommendation report was presented to the HWB in June 2023.

Based on the recommendation report, the HWB agreed:

- The priorities in the JHWS 2018 were still valid and relevant but the number of priorities would reduce from seven to five by combining the two mental health and dementia priorities into one priority.
- The Housing and Health priority would be renamed Homes for Independence.
- The new strategy would use a life course approach to reflect the JSNA.

The five priorities in the JHWS are:

JHWS Priority	JHWS Delivery Group
Carers	Carers Steering Group
Healthy Weight	Healthy Weight Partnership
Homes for Independence	Housing, Health and Ageing Well Delivery Group
Mental Health and Dementia	Mental Health, Dementia, Learning Disability and Autism Alliance
Physical Activity	Let’s Move Lincolnshire

The JHWS Delivery Groups were tasked with engaging with relevant partners to develop the priority objectives and outcomes. The draft JHWS 2024, attached as Appendix B, will be presented along with Appendix A to the HWB on 12 March 2024 for approval.

## **1.2 Integrated Care Strategy**

Lincolnshire's interim ICP Strategy was published in January 2023. It set out five enablers which partners in Lincolnshire's health and care system agreed to focus their integration efforts on to deliver the shared ambition and aims. It was acknowledged that the first year of the strategy would be a transition period and during 2023 system partners would take the time to reflect its contents so a final strategy document could be published in 2024. This period has provided time for system partners to refine their thinking on 'how' we work collectively. The updated strategy is presented in Appendix C.

Five strategic priorities have been identified, each describes why it is important to the system and what will be done going forward to support the system to achieve its collective ambition and aims. The refreshed strategic priorities are:

1. Prevention and Health Inequalities,
2. Workforce and skills in the health and care sector,
3. Personalisation,
4. Digital Technology,
5. Data & Intelligence.

Each enabler will have a System Responsible Officer (SRO) and a delivery lead. Their role will be to support and challenge the system and to embed this thinking into all we do as well as taking actions in line with "what will we do" as set out in each section above. The SRO and the delivery lead for each strategic enabler will be tasked with ensuring delivery arrangements are in place, barriers and challenges are addressed and will develop success measures to track progress and provide evidence demonstrating our ambitions are being delivered.

## **1.3 Publication**

Appendices A to C make up the suite of documents that will be approved by the HWB and ICP in March 2024. Once approved, the content will be published on the [Lincolnshire Health Intelligence Hub](#) (LHIH). From a single landing page, the viewer will be able to navigate to the individual strategies and between the documents. The content will be published as web pages, with the option to have a downloadable pdf version. The webpage approach will make it easier to link the strategies with the JSNA and other evidence sources housed on LHIH.

Links to the relevant landing page on the LHIH will be added to the Council's and ICB's website so people are also able to access the information via that route.

## **2. Consultation**

This is not a direct consultation item.

## **3. Key Strategy Documents**

Both strategies are statutory requirements and have been developed using the evidence of need identified in the Lincolnshire Joint Strategic Needs Assessment.

#### 4. Conclusion

The Health Scrutiny Committee is asked to comment on the two draft strategies prior to their sign off at the HWB and ICP on 12 March 2024.

#### 5. Appendices

These are listed below and attached at the back of the report	
Appendix A	Shared Introduction – About Lincolnshire
Appendix B	Joint Health and Wellbeing Strategy for Lincolnshire 2024
Appendix C	Better Lives Lincolnshire - Integrated Care Partnership Strategy for Lincolnshire 2024

#### 6. Background Papers

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by Alison Christie, Programme Manager, who can be contacted via [alison.christie@lincolnshire.gov.uk](mailto:alison.christie@lincolnshire.gov.uk)

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